

## **Conflict Management**

## **Overview & Learning Outcomes**

Upon successful completion of this course you should be able to:

- o Catch disagreement before it escalates into dysfunctional conflict
- o Replace habitual styles of handling differences with a strategic approach
- o Honour the legitimate interests of others
- o Creatively integrate diverse views so they are responsive to mutual concerns
- o Utilise disagreements as opportunities for learning

## **Prerequisites**

There are no pre-requisites for this course.

## Duration:

1 Day

## Courseware:

High quality learning materials are available for purchase by participants.



# Conflict Management Training Course Outline

#### **Foundation**

Build trust and respect Listen Develop an inspiring vision Encourage multiple perspectives

## **Explore**

Self-assess your preferred strategies Nine-strategies:

- maintain
- smooth
- dominate
- decide by rule
- coexist
- bargain
- yield
- release
- collaborate

The managing disagreement grid

## Plan

Two types of changes:

- incremental
- transformational

Two ways of thinking about change:

- linear
- non-linear

**Risk Tolerance** 

## **Implement**

Model ethical behavior Ethical reasoning ladder:

- punishment avoidance
- rationalized justification
- reciprocity
- fairness
- humanism

## **Follow Through**

Evaluate outcomes

Document "lessons learned"

Six facets of agreement:

- technical
- economic
- environmental
- ethical/legal
- power/political
- psychological/social